



# BEYOND MEAT®

## Beyond Meat® Reports First Quarter 2022 Financial Results

May 11, 2022

### Company Reaffirms Full Year 2022 Revenue Outlook

EL SEGUNDO, Calif., May 11, 2022 (GLOBE NEWSWIRE) -- Beyond Meat, Inc. (NASDAQ: BYND) ("Beyond Meat" or "the Company"), a leader in plant-based meat, today reported financial results for its first quarter ended April 2, 2022.

### First Quarter 2022 Financial Highlights<sup>1</sup>

- Net revenues were \$109.5 million, an increase of 1.2% year-over-year.
- Gross profit was \$0.2 million, or gross margin of 0.2% of net revenues.
- Net loss was \$100.5 million, or \$1.58 per common share. Net loss as a percentage of net revenues was -91.8%.
- Adjusted EBITDA was a loss of \$78.9 million, or -72.1% of net revenues.

Beyond Meat President and CEO Ethan Brown commented, "In the first quarter, we made good progress against our goal of building tomorrow's global protein company. Whether furthering strategic partnerships in the restaurant industry, the market success of our first product collaboration with PepsiCo, or the continued acclaim awarded to our products here in the U.S. and EU, we continue to lay a robust foundation for our long-term growth."

Brown added, "Though we recognize that the decisions we are making today in support of our long-run ambition have contributed to challenging near-term results, including a sizable though temporary reduction in gross margin as we took cost-intensive measures to support important strategic launches, we are confident in the future we are building while advancing our mission to bring plant-based meats and their attendant health, climate, natural resource, and animal welfare benefits to consumers around the world."

<sup>1</sup> This release includes references to non-GAAP financial measures. Refer to "Non-GAAP Financial Measures" later in this release for the definitions of the non-GAAP financial measures presented and a reconciliation of these measures to their closest comparable GAAP measures.

### First Quarter 2022

Net revenues increased 1.2% to \$109.5 million in the first quarter of 2022, compared to \$108.2 million in the year-ago period. Total volume of products sold increased 12.4% compared to the first quarter of 2021, largely offset by a decrease in net revenue per pound of approximately 10%. The decrease in net revenue per pound was primarily attributable to increased trade discounts, list price reductions in the EU, changes in sales mix, and negative foreign exchange rate impacts. U.S. retail channel net revenues increased 6.9% compared to the year-ago period primarily driven by the introduction of Beyond Meat® Jerky, partially offset by decreases of other products. The increase in U.S. retail channel net revenues was partially offset by decreases in U.S. foodservice and international retail and foodservice channel net revenues. The decrease in U.S. foodservice channel net revenues was primarily attributable to the discontinuation of distribution at a certain customer, which was included in the year-ago period, and, to a lesser extent, higher trade discounts. International retail channel net revenues decreased mainly due to list price reductions in the EU, increased trade discounts, unfavorable foreign exchange impact, and changes in sales mix, partially offset by increased pounds sold. International foodservice channel net revenues decreased primarily due to changes in sales mix, increased trade discounts, and negative foreign exchange rate impacts, partially offset by increased pounds sold.

### Net revenues by channel (unaudited):

The following table presents our net revenues by channel for the periods presented:

(in thousands)	Three Months Ended		Change	
	April 2, 2022	April 3, 2021	Amount	%
U.S.:				
Retail	\$ 68,260	\$ 63,826	\$ 4,434	6.9%
Foodservice	15,493	16,742	(1,249)	(7.5)%
U.S. net revenues	83,753	80,568	3,185	4.0%
International:				
Retail	16,137	17,199	(1,062)	(6.2)%
Foodservice	9,565	10,397	(832)	(8.0)%
International net revenues	25,702	27,596	(1,894)	(6.9)%
Net revenues	\$ 109,455	\$ 108,164	\$ 1,291	1.2%

### Volume of products sold by channel (unaudited):

The following table presents consolidated volume of our products sold in pounds for the periods presented:

(in thousands)	Three Months Ended		Change	
	April 2, 2022	April 3, 2021	Amount	%
U.S.:				
Retail	12,453	11,128	1,325	11.9%
Foodservice	2,752	2,882	(130)	(4.5)%
International:				
Retail	3,530	2,959	571	19.3%
Foodservice	2,581	2,003	578	28.9%
Volume of products sold	21,316	18,972	2,344	12.4%

Gross profit was \$0.2 million, or gross margin of 0.2% of net revenues, in the first quarter of 2022, compared to \$32.7 million, or gross margin of 30.2% of net revenues, in the year-ago period. The Company's first quarter results included the launch of Beyond Meat Jerky, which it estimates reduced gross margin by approximately 940 basis points compared to the year-ago period. Initially, Beyond Meat Jerky utilizes a complex and high-cost manufacturing process. Manufacturing costs associated with Beyond Meat Jerky are expected to significantly moderate beginning in the second half of 2022 with process optimization. In addition to the reduction in gross margin resulting from Beyond Meat Jerky, gross margin in the first quarter of 2022 compared to the year-ago period was also negatively impacted by reduced net revenue per pound due to increased trade discounts, changes in price and sales mix, increased manufacturing costs per pound including depreciation, and higher logistics costs, partially offset by decreased direct materials costs per pound and lower inventory reserves.

Loss from operations in the first quarter of 2022 was \$97.6 million compared to \$24.6 million in the year-ago period. In addition to the decrease in gross profit, the expanded loss from operations was primarily attributable to increased investments in marketing activities, particularly to support initiatives with foodservice customers, growth in non-production headcount levels compared to the year-ago period, increased general and administrative expenses driven by ongoing consulting agreements, and higher selling expenses primarily due to increased outbound freight costs.

Net loss was \$100.5 million in the first quarter of 2022 compared to \$27.3 million in the year-ago period. Net loss per common share was \$1.58 in the first quarter of 2022 compared to \$0.43 in the year-ago period. During the first quarter of 2021, net loss included \$1.0 million of expenses related to early debt extinguishment costs. Excluding these costs, Adjusted net loss was \$26.2 million, or \$0.42 per common share, in the first quarter of 2021. There were no similar costs in the first quarter of 2022.

Adjusted EBITDA was a loss of \$78.9 million, or -72.1% of net revenues in the first quarter of 2022 compared to an Adjusted EBITDA loss of \$10.8 million, or -10.0% of net revenues, in the year-ago period.

### Balance Sheet and Cash Flow Highlights

The Company's cash and cash equivalents balance was \$547.9 million and total outstanding debt was \$1.1 billion as of April 2, 2022. Net cash used in operating activities was \$165.2 million for the three months ended April 2, 2022, compared to \$30.7 million for the year-ago period. In the three months ended April 2, 2022, net cash used in operating activities included \$37.0 million in prepaid lease costs associated with the Company's new innovation center and headquarters facility currently under construction. Capital expenditures totaled \$21.5 million for the three months ended April 2, 2022, compared to \$23.4 million for the year-ago period. Capital expenditures primarily reflect the Company's continued investments in production equipment and facilities related to capacity expansion and commercialization initiatives domestically and abroad.

### 2022 Outlook

The Company's operating environment continues to be affected by near-term uncertainty related to macroeconomic issues, including inflation and rising interest rates, COVID-19 and its potential impact on consumer behavior and demand levels, labor availability and supply chain disruptions, partially attributable to recent geopolitical tensions. Management's outlook considers the potential impact from these factors assuming present day conditions, but the Company acknowledges that its operating results could differ materially from the expectations set forth below if its assumptions related to the aforementioned factors do not materialize. Based on management's best assessment of the environment today, the Company is reaffirming its previous guidance for the full year 2022:

- Net revenues are expected to be in the range of \$560 million to \$620 million, an increase of 21% to 33% compared to 2021.

### Total distribution points by channel (unaudited):

The following table presents the approximate number of distribution outlets by channel for the periods presented:

	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022
U.S.:					
Retail <sup>(1)</sup>	32,000	34,000	34,000	34,000	35,000
Foodservice	39,000	34,000	36,000	38,000	39,000
International:					
Retail	24,000	29,000	32,000	30,000	31,000
Foodservice	23,000	22,000	26,000	28,000	30,000
Total distribution points	118,000	119,000	128,000	130,000	135,000

(1) Excludes distribution points associated with Beyond Meat Jerky.

## Conference Call and Webcast

The Company will host a conference call and webcast to discuss these results with additional comments and details today at 5:00 p.m. Eastern, 2:00 p.m. Pacific. Investors interested in participating in the live call can dial 412-317-6026. The conference call webcast will be available live over the Internet through the "Investors" section of the Company's website at [www.beyondmeat.com](http://www.beyondmeat.com) and later archived.

## About Beyond Meat

Beyond Meat, Inc. (NASDAQ: BYND) is a leading plant-based meat company offering a portfolio of revolutionary plant-based meats made from simple ingredients without GMOs, hormones, antibiotics or cholesterol. Founded in 2009, Beyond Meat products are designed to have the same taste and texture as animal-based meat while being better for people and the planet. Beyond Meat's brand commitment, Eat What You Love<sup>®</sup>, represents a strong belief that there is a better way to feed our future and that the positive choices we all make, no matter how small, can have a great impact on our personal health and the health of our planet. By shifting from animal-based meat to plant-based protein, we can positively impact four growing global issues: human health, climate change, constraints on natural resources and animal welfare. As of March 2022, Beyond Meat had products available at approximately 135,000 retail and foodservice outlets in over 90 countries worldwide. Visit [www.BeyondMeat.com](http://www.BeyondMeat.com) and follow @BeyondMeat, #BeyondBurger and #GoBeyond on Facebook, Instagram, Twitter and TikTok.

## Forward-Looking Statements

Certain statements in this release constitute "forward-looking statements" within the meaning of the federal securities laws. These statements are based on management's current opinions, expectations, beliefs, plans, objectives, assumptions and projections regarding financial performance, prospects, future events and future results, including ongoing uncertainty related to the COVID-19 pandemic, including the ultimate duration, magnitude and effects of the pandemic and, in particular, the impact to the foodservice channel, operations and supply chains, growth trends, our international expansion plans, market share, new and existing customers and expense trends, among other matters, and involve known and unknown risks that are difficult to predict. In some cases, you can identify forward-looking statements by the use of words such as "may," "could," "expect," "intend," "plan," "seek," "anticipate," "believe," "estimate," "project," "predict," "outlook," "potential," "continue," "likely," "will," "would" and variations of these terms and similar expressions, or the negative of these terms or similar expressions. These forward-looking statements are only predictions, not historical fact, and involve certain risks and uncertainties, as well as assumptions. Forward-looking statements should not be read as a guarantee of future performance or results, and will not necessarily be accurate indications of the times at, or by which or whether, such performance or results will be achieved. Actual results, levels of activity, performance, achievements and events could differ materially from those stated, anticipated or implied by such forward-looking statements. While Beyond Meat believes that its assumptions are reasonable, it is very difficult to predict the impact of known factors and, in particular, the COVID-19 pandemic, and, of course, it is impossible to anticipate all factors that could affect actual results. There are many risks and uncertainties that could cause actual results to differ materially from forward-looking statements made herein including, but not limited to, the effects of global outbreaks of pandemics or contagious diseases or fear of such outbreaks (such as COVID-19), including on our business, financial condition, cash flows and results of operations, including on our supply chain, the demand for our products, our product and channel mix, labor needs at the Company as well as in the supply chain and at customers, the timing and level of retail purchasing, the timing and level of foodservice purchasing, our manufacturing and co-manufacturing facilities and operations, our inventory levels, our ability to expand and produce in new geographic markets or the timing of such expansion efforts, the pace and success of new product introductions, the timing of new foodservice launches, and on overall economic conditions and consumer confidence and spending levels; the impact of uncertainty in our domestic and international supply chain, including labor shortages and disruption and shipping delays and disruption; a resurgence of COVID-19 and the impact of variants of the virus that causes COVID-19 which could slow, halt or reverse the reopening process, or result in the reinstatement of social distancing measures, business closures, restrictions on operations, quarantines and travel bans; the impact of uncertainty as a result of doing business in China and Europe; government or employer mandates requiring certain behaviors from employees due to COVID-19, including COVID-19 vaccine mandates, which could result in employee attrition at the Company, suppliers and customers as well as difficulty securing future labor and supply needs; the impact of adverse and uncertain economic and political conditions in the U.S. and international markets; the volatility of capital markets and other macroeconomic factors, including due to geopolitical tensions or the outbreak of hostilities or war; our ability to effectively manage our growth in the U.S. and abroad; our ability to streamline operations and improve cost efficiencies, which could result in the contraction of our business and the implementation of significant cost cutting measures; our ability to identify and execute cost-down initiatives intended to achieve price parity with animal protein; the success of operations conducted by joint ventures, such as the Planet Partnership, LLC with PepsiCo, Inc., where we share ownership and management of a company with one or more parties who may not have the same goals, strategies or priorities as we do and where we do not receive all of the financial benefit; the effects of increased competition from our market competitors and new market entrants; changes in the retail landscape, including the timing and level of trade and promotion discounts, our ability to grow market share and increase household penetration, repeat purchases, buying rates (amount spent per buyer) and purchase frequency, and our ability to maintain and increase sales velocity of our products; changes in the foodservice landscape, including the timing and level of marketing and other financial incentives to assist in the promotion of our products, our ability to grow market share and attract and retain new foodservice customers or retain existing foodservice customers, and our ability to introduce and sustain offering of our products on menus; the timing and success of distribution expansion and new product introductions in increasing revenues and market share; the timing and success of strategic partnership launches and limited time offerings resulting in permanent menu items; our estimates of the size of market opportunities and ability to accurately forecast market growth; our ability to effectively expand our manufacturing and production capacity, including effectively managing capacity for specific products; our ability to accurately forecast our future results of operations, including fluctuations in demand for our products and any increased competition; our ability to accurately forecast demand for our products and manage our inventory, including the impact of customer orders ahead of holidays and shelf reset activities, and supply chain and labor disruptions; our operational effectiveness and ability to fulfill orders in full and on time; variations in product selling prices and costs, and the mix of products sold; our ability to successfully enter new geographic markets, manage our international expansion and comply with any applicable laws and regulations, including risks associated with doing business in foreign countries, substantial investments in our manufacturing operations in China and the Netherlands, and our ability to comply with the U.S. Foreign Corrupt Practices Act or other anti-corruption laws; the effects of global outbreaks of pandemics or contagious diseases or fear of such outbreaks, such as COVID-19; the success of our marketing initiatives and the ability to grow brand awareness, maintain, protect and enhance our brand, attract and retain new customers and grow our market share; our ability to attract, maintain and effectively expand our relationships with key strategic foodservice partners; our ability to attract and retain our suppliers, distributors, co-manufacturers and customers; our ability to procure sufficient high-quality raw materials at competitive prices to manufacture our products, especially those impacted by the conflict in the Ukraine or problems in the global supply chain exacerbated by COVID-19 lockdowns in China; the

availability of pea and other protein that meets our standards; our ability to diversify the protein sources used for our products; our ability to differentiate and continuously create innovative products, respond to competitive innovation and achieve speed-to-market; our ability to successfully execute our strategic initiatives; the volatility associated with ingredient, packaging, transportation and other input costs; the impact of inflation across the economy, including higher food, grocery, raw materials, transportation, energy, labor and fuel costs; reduced consumer confidence and consumer spending, including spending to purchase our products, and negative trends in consumer purchasing patterns due to consumers' disposable income, credit availability, debt levels and inflation; real or perceived quality or health issues with our products or other issues that adversely affect our brand and reputation; our ability to accurately predict consumer taste preferences, trends and demand and successfully innovate, introduce and commercialize new products and improve existing products, including in new geographic markets; significant disruption in, or breach in security of our information technology systems and resultant interruptions in service and any related impact on our reputation, including related to data privacy; the ability of our transportation providers to ship and deliver our products in a timely and cost effective manner; management and key personnel changes, the attraction and retention of qualified employees and key personnel, and our ability to maintain our company culture; risks related to use of a professional employer organization to administer human resources, payroll and employee benefits functions for certain of our international employees or use of certain third party service providers for the performance of several business operations including payroll and human capital management services; the effects of natural or man-made catastrophic or severe weather events particularly involving our or any of our co-manufacturers' manufacturing facilities or our suppliers' facilities; the impact of marketing campaigns aimed at generating negative publicity regarding our products, brand and the plant-based industry category; the effectiveness of our internal controls; accounting estimates based on judgment and assumptions that may differ from actual results; the requirements of being a public company and effects of increased administration costs related to compliance and reporting obligations; our significant indebtedness and ability to pay such indebtedness; risks related to our debt, including limitations on our cash flow from operations and our ability to satisfy our obligations under the convertible senior notes; our ability to raise the funds necessary to repurchase the convertible senior notes for cash, under certain circumstances, or to pay any cash amounts due upon conversion; provisions in the indenture governing the convertible senior notes delaying or preventing an otherwise beneficial takeover of us; any adverse impact on our reported financial condition and results from the accounting methods for the convertible senior notes; estimates of our expenses, future revenues, capital expenditures, capital requirements and our needs for additional financing; our ability to meet our obligations under our campus innovation and headquarters lease, the timing of occupancy and completion of the build-out of our space, cost overruns, delays and the impact of COVID-19 on our space demands; our ability to meet our obligations under leases for our corporate offices, manufacturing facilities and warehouses; changes in laws and government regulation affecting our business, including the U.S. Food and Drug Administration and the U.S. Federal Trade Commission governmental regulation, and state, local and foreign regulation; new or pending legislation, or changes in laws, regulations or policies of governmental agencies or regulators, both in the U.S. and abroad, affecting plant-based meat, the labeling or naming of our products, or our brand name or logo; the failure of acquisitions and other investments to be efficiently integrated and produce the results we anticipate; risks inherent in investment in real estate; the financial condition of, and our relationships with our suppliers, co-manufacturers, distributors, retailers and foodservice customers, and their future decisions regarding their relationships with us; our ability and the ability of our suppliers and co-manufacturers to comply with food safety, environmental or other laws and regulations; seasonality, including increased levels of purchasing by customers ahead of holidays, customer shelf reset activity and the timing of product restocking by our retail customers; the sufficiency of our cash and cash equivalents to meet our liquidity needs and service our indebtedness and our ability to access capital markets upon favorable terms, including due to rising interest rates; economic conditions and the impact on consumer spending; the impact of increased scrutiny from stakeholders, institutional investors and governmental bodies on environmental, social and governance ("ESG") practices, including expanding mandatory and voluntary reporting, diligence and disclosure on ESG matters; the outcomes of legal or administrative proceedings, or new legal or administrative proceedings filed against us; our, our suppliers' and our co-manufacturers' ability to protect our proprietary technology, intellectual property and trade secrets adequately; the impact of tariffs and trade wars; the impact of changes in tax laws; foreign exchange rate fluctuations; and the risks discussed under the heading "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2021 filed with the SEC, as well as other factors described from time to time in the Company's filings with the SEC. All forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the cautionary statements set forth above. Such forward-looking statements are made only as of the date of this release. Beyond Meat undertakes no obligation to publicly update or revise any forward-looking statement because of new information, future events, changes in assumptions or otherwise, except to the extent required by applicable laws. If we do update one or more forward-looking statements, no inference should be made that we will make additional updates with respect to those or other forward-looking statements.

#### **Non-GAAP Financial Measures**

The Company refers to certain financial measures that are not recognized under U.S. generally accepted accounting principles (GAAP) in this press release, including: Adjusted net loss, Adjusted net loss per diluted common share, Adjusted EBITDA and Adjusted EBITDA as a % of net revenues. See "Non-GAAP Financial Measures" below for additional information and reconciliations of such non-GAAP financial measures.

#### **Availability of Information on Beyond Meat's Website and Social Media Channels**

Investors and others should note that Beyond Meat routinely announces material information to investors and the marketplace using SEC filings, press releases, public conference calls, webcasts and the Beyond Meat Investor Relations website. We also intend to use certain social media channels as a means of disclosing information about us and our products to consumers, our customers, investors and the public (e.g., @BeyondMeat, #BeyondBurger and #GoBeyond on Facebook, Instagram and Twitter, and @BeyondMeatOfficial on TikTok). The information posted on social media channels is not incorporated by reference in this press release or in any other report or document we file with the SEC. While not all of the information that the Company posts to the Beyond Meat Investor Relations website or to social media accounts is of a material nature, some information could be deemed to be material. Accordingly, the Company encourages investors, the media, and others interested in Beyond Meat to review the information that it shares at the "Investors" link located at the bottom of the Company's webpage at <https://investors.beyondmeat.com/investor-relations> and to sign up for and regularly follow the Company's social media accounts. Users may automatically receive email alerts and other information about the Company when enrolling an email address by visiting "Request Email Alerts" in the "Investors" section of Beyond Meat's website at <https://investors.beyondmeat.com/investor-relations>.

#### **Contacts**

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**BEYOND MEAT, INC. AND SUBSIDIARIES**  
**Condensed Consolidated Statements of Operations**  
(In thousands, except share and per share data)  
(unaudited)

	<b>Three Months Ended</b>	
	<b>April 2, 2022</b>	<b>April 3, 2021</b>
Net revenues	\$ 109,455	\$ 108,164
Cost of goods sold	109,265	75,456
Gross profit	190	32,708
Research and development expenses	19,678	15,925
Selling, general and administrative expenses	75,114	38,954
Restructuring expenses	3,026	2,474
Total operating expenses	97,818	57,353
Loss from operations	(97,628)	(24,645)
Other expense, net:		
Interest expense	(1,025)	(629)
Other, net	(1,124)	(1,570)
Total other expense, net	(2,149)	(2,199)
Loss before taxes	(99,777)	(26,844)
Income tax expense	10	48
Equity in losses of unconsolidated joint venture	671	374
Net loss	\$ (100,458)	\$ (27,266)
Net loss per share available to common stockholders—basic and diluted	\$ (1.58)	\$ (0.43)
Weighted average common shares outstanding—basic and diluted	63,465,205	62,941,748

**BEYOND MEAT, INC. AND SUBSIDIARIES**  
**Condensed Consolidated Balance Sheets**  
(In thousands, except share and per share data)  
(unaudited)

	<b>April 2, 2022</b>	<b>December 31, 2021</b>
<b>Assets</b>		
<b>Current assets:</b>		
Cash and cash equivalents	\$ 547,858	\$ 733,294
Accounts receivable, net	52,675	43,806
Inventory	283,754	241,870
Prepaid expenses and other current assets	33,010	33,078
Total current assets	\$ 917,297	\$ 1,052,048
Property, plant, and equipment, net	241,389	226,489
Operating lease right-of-use assets	25,692	26,815
Prepaid lease costs, non-current	96,166	59,188
Other non-current assets, net	6,613	6,836
Investment in unconsolidated joint venture	\$ 7,353	\$ 8,023
Total assets	\$ 1,294,510	\$ 1,379,399
<b>Liabilities and Stockholders' Equity:</b>		
<b>Current liabilities:</b>		
Accounts payable	\$ 67,387	\$ 69,040
Wages payable	3,406	155
Accrued bonus	2,754	128
Current portion of operating lease liabilities	4,454	4,458
Accrued expenses and other current liabilities	22,807	20,226
Short-term finance lease liabilities	183	182
Total current liabilities	\$ 100,991	\$ 94,189
Long-term liabilities:		

Convertible senior notes, net	\$ 1,130,657	\$ 1,129,674
Operating lease liabilities, net of current portion	21,485	22,599
Finance lease obligations and other long-term liabilities	396	442
Total long-term liabilities	<u>\$ 1,152,538</u>	<u>\$ 1,152,715</u>
Commitments and Contingencies		
Stockholders' equity:		
Preferred stock, par value \$0.0001 per share—500,000 shares authorized, none issued and outstanding	\$ —	\$ —
Common stock, par value \$0.0001 per share—500,000,000 shares authorized; 63,525,399 and 63,400,899 shares issued and outstanding at April 2, 2022 and December 31, 2021, respectively	6	6
Additional paid-in capital	519,681	510,014
Accumulated deficit	(477,430)	(376,972)
Accumulated other comprehensive loss	(1,276)	(553)
Total stockholders' equity	<u>\$ 40,981</u>	<u>\$ 132,495</u>
Total liabilities and stockholders' equity	<u>\$ 1,294,510</u>	<u>\$ 1,379,399</u>

**BEYOND MEAT, INC. AND SUBSIDIARIES**  
**Condensed Consolidated Statements of Cash Flows**  
(In thousands)  
(unaudited)

	<u>Three Months Ended</u>	
	<u>April 2, 2022</u>	<u>April 3, 2021</u>
<b>Cash flows from operating activities:</b>		
Net loss	\$ (100,458)	\$ (27,266)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation and amortization	7,091	4,326
Non-cash lease expense	1,118	724
Share-based compensation expense	9,292	7,376
Loss on sale of fixed assets	315	3
Amortization of debt issuance costs	984	369
Loss on extinguishment of debt	—	1,037
Equity in losses of unconsolidated joint venture	671	374
<b>Net change in operating assets and liabilities:</b>		
Accounts receivable	(9,108)	(963)
Inventories	(43,043)	(24,729)
Prepaid expenses and other assets	(213)	(2,877)
Accounts payable	(2,295)	1,098
Accrued expenses and other current liabilities	8,527	10,689
Prepaid lease costs, non-current	(36,978)	—
Operating lease liabilities	(1,113)	(818)
Net cash used in operating activities	<u>\$ (165,210)</u>	<u>\$ (30,657)</u>
<b>Cash flows from investing activities:</b>		
Purchases of property, plant and equipment	\$ (21,548)	\$ (23,363)
Return (payment) of security deposits	49	(18)
Net cash used in investing activities	<u>\$ (21,499)</u>	<u>\$ (23,381)</u>
<b>Cash flows from financing activities:</b>		
Proceeds from issuance of convertible senior notes	\$ —	\$ 1,150,000
Purchase of capped calls related to convertible senior notes	—	(83,950)
Debt issuance costs	—	(23,150)
Repayment of revolving credit facility	—	(25,000)
Principal payments under finance lease obligations	(45)	(36)
Proceeds from exercise of stock options	815	2,861
Payments of minimum withholding taxes on net share settlement of equity awards	(439)	(812)
Net cash provided by financing activities	<u>\$ 331</u>	<u>\$ 1,019,913</u>
	(continued on the next page)	
Net (decrease) increase in cash and cash equivalents	\$ (186,378)	\$ 965,875
Effect of exchange rate changes on cash	942	15
Cash and cash equivalents at the beginning of the period	<u>733,294</u>	<u>159,127</u>

Cash and cash equivalents at the end of the period	\$	547,858	\$	1,125,017
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**Supplemental disclosures of cash flow information:**

Cash paid during the period for:

Interest	\$	17	\$	297
Taxes	\$	52	\$	48

Non-cash investing and financing activities:

Issuance costs of convertible senior notes, accrued not yet paid	\$	—	\$	455
Non-cash additions to property, plant and equipment	\$	6,874	\$	8,148
Non-cash additions to financing leases	\$	—	\$	580
Operating lease right-of-use assets obtained in exchange for lease liabilities	\$	—	\$	105

(concluded)

**Non-GAAP Financial Measures**

Beyond Meat uses the non-GAAP financial measures set forth below in assessing its operating performance and in its financial communications. Management believes these non-GAAP financial measures provide useful additional information to investors about current trends in the Company's operations and are useful for period-over-period comparisons of operations. In addition, management uses these non-GAAP financial measures to assess operating performance and for business planning purposes. Management also believes these measures are widely used by investors, securities analysts, rating agencies and other parties in evaluating companies in our industry as a measure of our operational performance. These non-GAAP financial measures should not be considered in isolation or as a substitute for the comparable GAAP measures. In addition, these non-GAAP financial measures may not be computed in the same manner as similarly titled measures used by other companies.

**Adjusted net loss and Adjusted net loss per diluted common share**

Adjusted net loss is defined as net loss adjusted to exclude, when applicable, costs attributable to COVID-19, as well as other special items, which are those items deemed not to be reflective of the Company's ongoing normal business activities.

Adjusted net loss per diluted common share is defined as Adjusted net loss divided by the number of diluted common shares outstanding.

We consider Adjusted net loss and Adjusted net loss per diluted common share to be useful indicators of operating performance because excluding special items allows for period-over-period comparisons of our ongoing operations. Adjusted net loss per diluted common share is a performance measure and should not be used as a measure of liquidity.

**Adjusted EBITDA and Adjusted EBITDA as a % of net revenues**

Adjusted EBITDA is defined as net loss adjusted to exclude, when applicable, income tax (benefit) expense, interest expense, depreciation and amortization expense, restructuring expenses, share-based compensation expense, expenses attributable to COVID-19, and Other, net, including interest income, loss on extinguishment of debt and foreign currency transaction gains and losses. Adjusted EBITDA as a % of net revenues is defined as Adjusted EBITDA divided by net revenues.

**Limitations related to the use of non-GAAP financial measures**

There are a number of limitations related to the use of Adjusted net loss, Adjusted net loss per diluted common share, Adjusted EBITDA and Adjusted EBITDA as a % of net revenues rather than their most directly comparable GAAP measures. Some of these limitations are:

- Adjusted net loss and Adjusted net loss per diluted common share exclude costs associated with activities deemed to be non-recurring or not part of the Company's normal business activities, which are subjective determinations made by management and may not actualize as expected;
- Adjusted EBITDA excludes depreciation and amortization expense and, although these are non-cash expenses, the assets being depreciated may have to be replaced in the future increasing our cash requirements;
- Adjusted EBITDA does not reflect interest expense, or the cash required to service our debt, which reduces cash available to us;
- Adjusted EBITDA does not reflect income tax payments that reduce cash available to us;
- Adjusted EBITDA does not reflect restructuring expenses that reduce cash available to us;
- Adjusted EBITDA does not reflect expenses attributable to COVID-19 that reduce cash available to us;
- Adjusted EBITDA does not reflect share-based compensation expense and therefore does not include all of our compensation costs;
- Adjusted EBITDA does not reflect Other, net, including interest income, loss on extinguishment of debt and foreign currency transaction gains and losses, that may increase or decrease cash available to us; and
- other companies, including companies in our industry, may calculate Adjusted EBITDA differently, which reduces its usefulness as a comparative measure.

The following tables present the reconciliation of Adjusted net loss and Adjusted net loss per diluted common share to their most comparable GAAP measures, net loss and net loss per share available to common stockholders—basic and diluted, respectively, as reported (unaudited):

<b>(in thousands)</b>	<b>Three Months Ended</b>	
	<b>April 2, 2022</b>	<b>April 3, 2021</b>

Net loss, as reported	\$	(100,458)	\$	(27,266)
Loss on extinguishment of debt		—		1,037
Adjusted net loss	\$	(100,458)	\$	(26,229)

**(in thousands, except share and per share amounts)**

**Numerator:**

Net loss, as reported	\$	(100,458)	\$	(27,266)
Aggregate non-GAAP adjustments as listed above		—		1,037
Adjusted net loss used in computing Adjusted net loss per diluted common share	\$	(100,458)	\$	(26,229)

**Denominator:**

Weighted average shares used in computing Adjusted net loss per diluted common share		63,465,205		62,941,748
Adjusted net loss per diluted common share	\$	(1.58)	\$	(0.42)

		<b>Three Months Ended</b>	
		<b>April 2, 2022</b>	<b>April 3, 2021</b>
	\$	(100,458)	\$ (27,266)
		—	1,037
	\$	(100,458)	\$ (26,229)
		63,465,205	62,941,748
	\$	(1.58)	\$ (0.42)

		<b>Three Months Ended</b>	
		<b>April 2, 2022</b>	<b>April 3, 2021</b>
Net loss per share available to common stockholders—basic and diluted, as reported	\$	(1.58)	\$ (0.43)
Loss on extinguishment of debt		—	0.01
Adjusted net loss per diluted common share	\$	(1.58)	\$ (0.42)

The following table presents the reconciliation of Adjusted EBITDA to its most comparable GAAP measure, net loss, as reported (unaudited):

		<b>Three Months Ended</b>	
		<b>April 2, 2022</b>	<b>April 3, 2021</b>
<b>(in thousands)</b>			
Net loss, as reported	\$	(100,458)	\$ (27,266)
Income tax expense		10	48
Interest expense		1,025	629
Depreciation and amortization expense		7,091	4,326
Restructuring expenses <sup>(1)</sup>		3,026	2,474
Share-based compensation expense		9,292	7,376
Other, net <sup>(2)</sup>		1,124	1,570
Adjusted EBITDA	\$	(78,890)	\$ (10,843)
Net loss as a % of net revenues		(91.8)%	(25.2)%
Adjusted EBITDA as a % of net revenues		(72.1)%	(10.0)%

(1) Primarily comprised of legal and other expenses associated with the dispute with a co-manufacturer with whom an exclusive supply agreement was terminated in May 2017.

(2) Includes \$1.0 million in loss on extinguishment of debt in the three months ended April 3, 2021.